

Alaska's largest private employers in 2002

For the second year in a row, Providence Health System Alaska topped the list of Alaska's 100 largest private employers. Its workforce numbered 3,417 in 2002.

The Medical Center in Anchorage has the lion's share of Providence's employment, but the company has also grown by acquiring and partnering with other health care facilities in Anchorage and elsewhere in the state.

Providence is likely to remain on top of this list for years to come, since the only other employer in the 3,000 league was Safeway Stores/Carrs with 3,028 employees (see Exhibit 1), a number that declined by more than 250 from year-ago levels.

One establishment on the 2002 list, Kmart, is no longer operating in the state, having closed its doors in early 2003. Another, Wards Cove Packing Company, closed its seafood processing operation, the major part of its business. Overall the Top 100 list remained relatively stable.

The 1000+ club

In 2002 twelve of Alaska's private businesses employed more than 1,000 workers—two more than in 2001 and twice as many as when this list was first compiled in 1985. One of the newcomers is Alyeska Pipeline Service Company where employment increased by 15 in 2002, pushing it just seven over the 1,000 mark. More impressive was Yukon-Kuskokwim Health Corporation's jump from fourteenth spot in 2001 with a workforce of 940, to tenth in 2002 with 1,110 employees.

Eight new arrivals in 2002*

Eight companies, representing an eclectic group of industries, joined the list for the first time in 2002. (See Exhibit 3.) Petro Star is an oil refiner, fuel distributor, and retailer. Job Ready and Frontier Community Services are health services and social assistance providers. CIRC Alaska Tourism owns hotel properties, tour boat operations, and other visitor related businesses. Sky Chefs is an airline caterer. Alaska Sales and Services is a car dealership. Gottschalks is primarily an apparel merchandiser.

Most of these companies have been in Alaska for years and their growth put them in the Top 100. First Student, on the other hand, joined the list after it won a sizeable contract with the Anchorage and Mat-Su School Districts to bus children. Sky Chefs returned to the list after climbing on in 2000 and falling off in 2001.

Seven companies leap frog 10 or more rankings

Every year there is a dynamic group of employers that leap frog at least 10 places in the rankings, no easy feat. (See Exhibit 4.) Some of these companies grew aggressively while others merged with or bought out existing companies. For example, Alaska Native Tribal Health Consortium was not even on the Top 100 in 2000, but every year since then it has climbed at least 10 places in the

* Corrected Aug. 7, 2003 to include Job Ready.

(continued page 6)

1 Alaska's 100 Largest Private Employers

2002

Rank	Firm Name	Average Annual Employment	Business Activity	Headquarters or Largest Work Site	Web Site Address
1	Providence Health System Alaska	3,417	Hospital/Medical Center	Anchorage*	providence.org/alaska
2	Safeway Stores/Carrs	3,028	Grocery	Anchorage*	safeway.com
3	Wal-Mart/Sam's Club	2,345	Grocery/General Merchandise	Anchorage*	walmartstores.com
4	Fred Meyer	2,251	Grocery/General Merchandise	Anchorage*	fredmeyerstores.com
5	Alaska Airlines	1,882	Air Carrier	Anchorage*	jobs.alaskaair.com
6	BP Exploration	1,549	Oil & Gas Production	Anchorage*	bpamocojobs.com
7	Alaska Petroleum Contractors	1,210	Oil Field Services	Anchorage*	arc.com
8	Banner Health System	1,204	Hospital/Medical Center	Fairbanks*	bannerhealth.com
9	Federal Express	1,120	Airfreight/Courier Service	Anchorage*	fedex.com/us/careers
10	Yukon-Kuskokwim Health Corporation	1,110	Health Care	Bethel*	ykhc.org
11	VECO Operations	1,098	Oil Field Services	Anchorage*	veco.com
12	Alyeska Pipeline Service Company	1,007	Pipeline Transportation	Fairbanks*	alyeska-pipe.com
13	Alaska Communications Systems (ACS)	997	Communications	Anchorage*	acsalaska.com
14	ConocoPhillips	946	Oil & Gas Production	Anchorage*	phillips66.com
15	NANA Marriott, Joint Venture	939	Catering/Hotels	Anchorage*	nana.com
16	Alaska Regional Hospital	898	Hospital/Medical Center	Anchorage*	alaskaregional.com
17	Kmart	892	General Merchandise	Anchorage*	kmart.com/corp
18	Southcentral Foundation	886	Social Services/Health Care	Anchorage*	ak-scf.org
19	GCI Communications	872	Communications	Anchorage*	gci.com
20	Alaska USA Federal Credit Union	767	Credit Union	Anchorage*	alaskausa.com
21	First National Bank of Alaska	753	Banking	Anchorage*	fnbalaska.com
22	Alaska Native Tribal Health Consortium	752	Hospital/Medical Center	Anchorage*	anthc.org
23	Spenard Builders Supply	742	Building Products	Anchorage*	sbsalaska.com
24	Alaska Commercial Company	684	Grocery/General Merchandise	Anchorage*	alaskacommercial.com
25	UniSea	676	Seafood Processing	Dutch Harbor	unisea.com
26	Wells Fargo	675	Banking	Anchorage*	wellsfargo.com
27	Peak Oilfield Service Company	671	Oilfield Services	Anchorage*	ciri.com/jobs/jobs.htm
28	Southeast Alaska Regional Health Corp	669	Health Care	Juneau*	searhc.org
29	Tanana Chiefs Conference	669	Social Services/Health Care	Fairbanks*	tananachiefs.com
30	Doyon/Universal Ogden, Joint Venture	667	Catering/Security	Anchorage*	doyon.com
31	Costco	655	Grocery/General Merchandise	Anchorage*	costco.com
32	ERA Aviation	651	Air Carrier	Anchorage*	era-aviation.com
33	Icicle Seafoods	616	Seafood Processing	Petersburg*	icicleseafoods.com
34	Nabors Alaska Drilling Company	558	Oilfield Services	Anchorage*	nabors.com
35	The Alaska Club	546	Health Club	Anchorage*	thealaskaclub.com
36	McDonalds Restaurants of Alaska	544	Eating Establishment	Anchorage*	mcdonalds.com/careers
37	Anchorage Daily News	541	Newspaper	Anchorage*	adn.com
38	Hope Community Services	537	Social Services	Anchorage*	hopealaska.org
39	Maniilaq Association	520	Social Services/Health Care	Kotzebue*	maniilaq.org
40	Sears Roebuck	520	General Merchandise	Anchorage*	sears.com
41	North Pacific Processors	519	Seafood Processing	Kodiak*	ppsf.com
42	Home Depot	512	Building Products	Anchorage*	homedepot.com
43	Williams Express	510	Retail/Gas Stations	Anchorage*	williams.com
44	Valley Hospital	500	Hospital/Medical Center	Palmer*	valley-hosp.com
45	Alyeska Resort	496	Hotel/Resort	Girdwood	alyeskaresort.com
46	Westward Seafood	496	Seafood Processing	Unalaska*	westwardseafoods.com
47	Peter Pan Seafoods	488	Seafood Processing	King Cove*	ppsf.com
48	Northwest Airlines	479	Air Carrier	Anchorage*	nwa.com/corpinfo
49	Pizza Hut	473	Eating Establishment	Anchorage*	pizzahut.com
50	Ocean Beauty Seafoods	449	Seafood Processing	Kodiak*	oceanbeauty.com

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Alaska's 100 Largest Private Employers

2002 (continued)



Rank	Firm Name	Average Annual Employment	Business Activity	Headquarters or Largest Work Site	Web Site Address
51	Cominco Alaska	444	Mining	Red Dog Mine*	cominco.com
52	Alaska Hotel Properties (Princess Hotels)	437	Hotel	Denali Park*	princessalaskalodges.com
53	Aramark Leisure Services	424	Catering/Concessionaire	Denali Park*	aramark.com
54	Norton Sound Health Corporation	420	Health Care	Nome*	nshcorp.org
55	Schlumberger Technologies	419	Oil Field Services	Anchorage*	
56	Job Ready	415	Social Services	Anchorage	
57	Houston/NANA Joint Venture	412	Oilfield Services	Anchorage*	nana.com
58	First Student	405	School/Charter Bus Company	Anchorage*	firstgroup.com
59	Westmark Hotels	395	Hotel	Anchorage*	coolworks.com/westmarkhotels
60	Denali Foods (Taco Bell)	392	Eating Establishment	Anchorage*	tacobell.com
61	Salvation Army-Alaska	392	Social Services	Anchorage*	salvationarmy.org
62	United Parcel Service (UPS)	388	Airfreight/Courier Service	Anchorage*	ups.com
63	Laidlaw Transit	387	School/Charter Bus Company	Anchorage*	laidlawtransitservices.com
64	PenAir	387	Air Carrier	Anchorage*	penair.com
65	Assets	385	Social Services	Anchorage	assetsinc.org
66	Tesoro Northstore Company	382	Retail/Gas Stations	Anchorage*	tesoropetroleum.com
67	Burger King	381	Eating Establishment	Anchorage*	burgerking.com
68	Fairbanks Gold Mining Company	376	Mining	Fairbanks	kinross.com
69	Chugach Electric Association	368	Utility Company	Anchorage*	chugachelectric.com
70	Carlile Enterprises	363	Trucking/Warehousing	Anchorage*	carlilekw.com
71	Union Oil of California (Unocal)	357	Oil Production	Anchorage*	unocal.com
72	Royal Highway Tours	353	Tour Buses	Anchorage*	coolworks.com/princess_tours
73	Halliburton Energy Services	352	Oil Field Services	Anchorage*	halliburton.com
74	Norquest Seafoods	351	Seafood Processing	Ketchikan*	norquestseafood.com
75	Bristol Bay Area Health Corporation	351	Health Care	Dillingham*	bbna.com/jobs/bbahcjobs/aboutbbahc.htm
76	Rural Alaska Community Action Prog.	349	Social Services	Anchorage*	ruralcap.com
77	Hotel Captain Cook	345	Hotel	Anchorage	captaincook.com
78	Swissport	338	Airport Services	Anchorage	swissport.com/noflash.shtml
79	Udelhoven Oilfield Services	330	Oil Field Services	Anchorage*	udelhoven.com
80	JC Penney Company	328	Apparel	Anchorage*	jcpennyinc.com
81	Hilton Anchorage	319	Hotel	Anchorage	hilton.com
82	Wards Cove Packing Company	311	Seafood Processing	Naknek*	wardscove.com
83	Petro Star	308	Refineries/retail gasoline	Fairbanks*	asrcenergy.com/
84	ARC of Anchorage	307	Social Services	Anchorage	arc-anchorage.org
85	Ketchikan General Hospital	307	Hospital/Medical Center	Ketchikan	peacehealth.org
86	Assoc. of Village Council Presidents	306	Social Services	Bethel*	avcp.org
87	Gottschalks	304	Apparel	Anchorage*	gottschalks.com
88	Horizon Lines (formerly CSX Lines)	302	Shipping and Warehouse	Anchorage*	horizon-lines.com
89	Agrium U.S.	297	Chemicals/Fertilizer	Nikiski	agrium.com
90	Frontier Community Services	293	Social Services	Soldotna	-----
91	Matanuska Telephone Association	293	Telephone Communications	Palmer*	mta-telco.com/jobs.htm
92	AT&T/Alascom Inc	290	Communications	Anchorage*	att.com/hr/employment
93	Anchorage Cold Storage	289	Wholesale/Grocery	Anchorage*	odomcorp.com
94	CIRI Alaska Tourism	288	Tourism	Anchorage*	ciritourism.com/8.cfm
95	Facility Management of Alaska	285	Public facility management	Anchorage*	sullivanarena.com
96	Nordstrom	284	Department Store	Anchorage	nordstrom.com
97	Fairbanks Native Association	271	Social Services	Fairbanks	fairbanksnative.org
98	Blockbuster Video	270	Entertainment Services	Anchorage*	blockbuster.com
99	Sky Chefs	270	Catering	Anchorage*	lsg-skychefs.com
100	Alaska Sales and Service	269	Car Dealership	Anchorage*	alaskasalesandservice.com/

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

* Have work locations in multiple communities.

2 Trends 100 by Industry

2002 employment

NATURAL RESOURCES AND MINING

Mining (except oil and gas)

Cominco Alaska	444
Fairbanks Gold Mining Company (Ft. Knox)	376

Oil and Gas Extraction

BP Exploration	1,549
Alaska Petroleum Contractors	1,210
VECO Operations	1,098
ConocoPhillips	946
Peak Oilfield Service Company	671
Nabors Alaska Drilling Company	558
Schlumberger Technologies	419
Houston/NANA Joint Venture	412
Union Oil of California (Unocal)	357
Halliburton Energy Services	352
Udelhoven Oilfield Services	330

MANUFACTURING

Seafood Processing

UniSea	676
Icicle Seafoods	616
North Pacific Processors	519
Westward Seafood	496
Peter Pan Seafoods	488
Ocean Beauty Seafoods	449
Norquest Seafoods	351
Wards Cove Packing Company	311

Chemical Manufacturing

Agrium U.S.	297
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UTILITIES

Chugach Electric Association	368
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TRADE, TRANSPORTATION, UTILITIES

Wholesale Trade

Anchorage Cold Storage	289
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Retail Trade

Safeway Stores/Carrs	3,028
Wal-Mart/Sam's Club	2,345
Fred Meyer	2,251
Kmart	892
Spenard Builders Supply	742
Alaska Commercial Company	684
Costco	655
Sears Roebuck	520
Home Depot	512
Williams Express	510
Tesoro Northstore Company	382
JC Penney	328
Petro Star	308
Gottschalks	304
Nordstrom	284
Alaska Sales and Services	269

Transportation

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

rankings. The Health Consortium's dramatic growth has come from the privatization of the Alaska Native Hospital in Anchorage. As the Health Consortium gets bigger and the privatization process nears completion, such significant leaps become less likely in future years.

The Alaska Club is moving up the list quickly as it expands existing facilities and acquires others around the state. Home Depot opened a new store in Fairbanks in late 2001, and Ocean Beauty bought out Cook Inlet Seafoods. The Association of Village Council Presidents and Westward Seafood moved up the list by increasing the size of their workforces.

The biggest employers often pay well

Alaska's 100 largest companies in 2002 generated 63,124 jobs, nearly a third of all private sector wage and salary employment. Employment for these companies grew by 1.4 percent, which was almost identical to the overall growth for the state's private sector.

In 2002, payroll for these employers totaled \$2.8 billion or 37 percent of all private sector payroll. The average annual wage of the Trends 100 was \$44,080 compared to an average of \$35,914 for the overall private sector. The higher wages are largely explained by the strong presence of the high-wage oil industry. The average annual wage for the oil industry employers in the Top 100 was \$98,688.

Native organizations are well represented

The Top 100 includes 17 employers that are either Native Alaska nonprofit organizations or subsidiaries of one of Alaska's regional Native corporations. (See Exhibit 5.) Just five years ago there were only 12. The list keeps growing, illustrating the increasing influence of Native Alaska institutions on Alaska's economy. Because this list represents individual firms irrespective of ownership, the role of regional Native corporations in the state's labor market is often masked. If all subsidiary firms were shown under their parent

company, most of the regional Native corporations would appear on the Trends 100 list.

The largest Native-owned subsidiary in 2002 was Alaska Petroleum Contractors, with 1,210 employees. It is the perennial number one Native-owned employer and this year's seventh largest private sector employer. Alaska Petroleum Contractors is an oil service company wholly owned by Arctic Slope Regional Corporation (ASRC). Four more companies with Native ties are also in the oil services industry: Peak Oilfield Service Company, partially owned by CIRI; Doyon/Universal Ogden JV; Houston/NANA JV; and Petro Star, also an ASRC company. Two of the Native companies, CIRI Alaska Tourism and NANA Marriott JV are heavily invested in the visitor industry. The remaining ten Native employers provide either health care or social services.

Nonprofits play a big role

Twenty-three of the Top 100 employers were nonprofit organizations and nearly one out of every four persons (24 percent) in the Top 100 workforce works for a nonprofit employer. (See Exhibit 6.) Just four years ago there were only 15 nonprofits on the Top 100 list, indicating their growing influence among Alaska's largest employers. A majority of these nonprofit employers are tied to health care or social services. One, Alaska USA Federal Credit Union, is in the financial arena, and a few others are member-owned utilities such as Chugach Electric Association.

The health care industry's large presence in the state helps explain the prevalence of nonprofits on the list. In fact, many of these health care nonprofits are either the largest or second largest employers in their communities. For example, Providence Health System Alaska is the largest private sector employer in Anchorage. The Bristol Bay Health Corporation and Yukon-Kuskokwim Health Corporation are the largest employers in Dillingham and Bethel respectively. The labor-intensive nature of the work and the round-the-clock nature of much of the services explain their large staffs.

Alaska Airlines	1,882
Federal Express	1,120
Alyeska Pipeline Service Company	1,007
ERA Aviation	651
Northwest Airlines	479
First Student	405
United Parcel Services (UPS)	388
Laidlaw Transit	387
PenAir	387
Carlisle Enterprises	363
Royal Highway Tours	353
Swissport	338
Horizon Lines (formerly CSX Lines)	302
CIRI Alaska Tourism	288

INFORMATION

Publishing

Anchorage Daily News	541
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Telecommunications

Alaska Communications Systems	997
GCI Communications	872
Matanuska Telephone Association	293
AT&T/Alascom	290

FINANCIAL ACTIVITIES

Finance and Insurance

Alaska USA Federal Credit Union	767
First National Bank of Alaska	753
Wells Fargo	675

Real Estate and Rental and Leasing

Blockbuster Video	270
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PROFESSIONAL AND BUSINESS SERVICES

Facility Management of Alaska	285
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EDUCATION & HEALTH SERVICES

Health Services and Social Assistance

Providence Health Systems Alaska	3,417
Banner Health System	1,204
Yukon-Kuskokwim Health Corporation	1,110
Alaska Regional Hospital	898
Southcentral Foundation	886
Alaska Native Tribal Health Consortium	752
Southeast Alaska Regional Health Corporation	669
Tanana Chiefs Conference	669
Hope Community Services	537
Maniilaq Association	520
Valley Hospital	500
Norton Sound Health Corporation	420
Job Ready*	415
Salvation Army-Alaska	392
Assets	385
Bristol Bay Area Health Corporation	351

* Corrected Aug. 7, 2003 to include Job Ready. (continued on page 8)

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

2 Trends100byIndustry 2002 employment—(continued)

Rural Alaska Community Action Program	349
Ketchikan General Hospital	307
ARC of Anchorage	307
Association of Village Council Presidents (AVCP)	306
Frontier Community Services	293
Fairbanks Native Association	271

LEISURE & HOSPITALITY

Accommodation

Alyeska Resort	496
Alaska Hotel Properties (Princess Hotels)	437
Westmark Hotels	395
Hotel Captain Hotel	345
Hilton Hotel	319

Food Services and Drinking Places

NANA Marriott, JV	939
Doyon/Universal Ogden, JV	667
McDonalds Restaurants of Alaska	544
Pizza Hut	473
Aramark Leisure Services	424
Denali Foods (Taco Bell)	392
Burger King	381
Sky Chefs	270

Recreation

The Alaska Club	546
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Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

3 New Arrivals to Trends 100 In 2002

Job Ready*
First Student
Petro Star
Gottschalks
Frontier Community Services
CIRI Alaska Tourism
Sky Chefs
Alaska Sales and Service

* Corrected Aug. 7, 2003 to include Job Ready.

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

4 The Big Movers 2002

Alaska Native Tribal Health Consortium
The Alaska Club
Home Depot
Westward Seafood
Ocean Beauty Seafoods
Association of Village Council Presidents (AVCP)

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Another reason for the health care industry's prevalence on the list is the privatization of formerly public services. Both the Southcentral Foundation and Alaska Native Tribal Health Consortium are prime examples of this trend.

Oil and health care heavily represented

Almost ninety percent of all oil industry workers in Alaska were employed by one of the state's largest employers. (See Exhibit 2.) There is no other industry in the state where companies in the Top 100 employ the vast majority of all employment for the industry. The two other industries heavily represented by these employers are health care/social assistance and seafood processing. A little over half of all employment for both of these industries is represented by the Top 100 employers.

The largest employer in the health care/social assistance industry is Providence Health System Alaska. UniSea in Dutch Harbor is the largest for seafood processing. There are other industries such as retail trade and transportation that are strongly represented among Alaska's largest employers, but the share of these industries' total employment represented among Top 100 employers is considerably smaller because most employers in those industries tend to be smaller.

A decade ago the top ten were a bit different

Only four of 2002's top ten employers were on this short list a decade ago. (See Exhibit 7.) Nearly all of the current top ten were somewhere among the Top 100 in 1992, however, and have simply grown or added enough additional employment through merger or acquisition to move into the top ten. Wal-Mart is the only employer on the 2002 list that was not in the state at all a decade ago. The changes in the list are also somewhat indicative of how the Alaska economy has evolved over the past decade. More health care providers and retailers made the list in 2002, while fewer oil industry firms.

Alaska Native Corporations/Organizations **5**

Fully or partly own and/or operate 17 of the *Trends* 100 firms

They are everywhere in the state

Although most of these Top 100 employers have their headquarters or largest work sites in Anchorage, fewer than 20 confine their activity exclusively to Anchorage. For example, First National Bank of Alaska's headquarters is in Anchorage but it has offices in 15 communities throughout the state. About a quarter of the Top 100 have no presence at all in the state's largest city.

Many are even Fortune 500 players

Nearly a third of these companies are also Fortune 500 employers. Names such as Wal-Mart, Hilton, Home Depot, and Costco are names most Alaskans, as well as most Americans, can identify. (See Exhibit 8.) A few are less well known by the public, such as Aramark Leisure Services, a company that provides catering and concessions in Denali National Park. None of Alaska's Top 100 companies moved onto the Fortune 500 list for the first time in 2002.

Top ten ranking changes when public sector is included

When the public sector is included, the list of Alaska's 10 largest employers looks vastly different. (See Exhibit 9.) Public sector employers displace all but four from the private sector in this top 10. By nature, public sector organizations tend to be large. The Anchorage School District, for example, has more employees than any private organization in the state. Large public organizations also tend to be relatively stable, making it unlikely that this lineup will change significantly in the foreseeable future.

Alaska Petroleum Contractors	1,210
Yukon-Kuskokwim Health Corporation	1,110
NANA Marriott, Joint Venture	939
Southcentral Foundation	886
Alaska Native Tribal Health Consortium	752
Peak Oilfield Service Company	671
Southeast Alaska Regional Health Corporation (SEARCH)	669
Tanana Chiefs Conference	669
Doyon/Universal Ogden, Joint Venture	667
Maniilaq Association	520
Norton Sound Health Corporation	420
Houston/NANA Joint Venture	412
Bristol Bay Area Health Corporation	351
Petro Star	311
Association of Village Council Presidents (AVCP)	306
CIRI Alaska Tourism	288
Fairbanks Native Association	271

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

Nonprofit Organizations **6**

Employ 24% of the *Trends* 100 workforce

Providence Health System Alaska	3,417
Banner Health System (mostly Fairbanks Mem. Hosp.)	1,204
Yukon-Kuskokwim Health Corporation	1,110
Southcentral Foundation	886
Alaska USA Federal Credit Union	767
Alaska Native Tribal Health Consortium	752
Southeast Alaska Regional Health Corporation (SEARCH)	669
Tanana Chiefs Conference	669
Hope Community Services	537
Maniilaq Association	520
Valley Hospital	500
Norton Sound Health Corporation	420
Salvation Army-Alaska	392
Assets	385
Chugach Electric Association	368
Bristol Bay Area Health Corporation	351
Rural Alaska Community Action Program	349
ARC of Anchorage	307
Ketchikan General Hospital	307
Association of Village Council Presidents (AVCP)	306
Frontier Community Services	293
Matanuska Telephone Association	293
Fairbanks Native Association	271

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

7 The Top 10 in 2002

And a decade ago

2002

Rank	Top 10 Employers	Employment
1	Providence Health System Alaska	3,417
2	Safeway Stores/Carrs	3,028
3	Wal-Mart/Sam's Club	2,345
4	Fred Meyer	2,251
5	Alaska Airlines	1,882
6	BP Exploration	1,549
7	Alaska Petroleum Contractors	1,210
8	Banner Health System	1,204
9	Federal Express	1,120
10	Yukon-Kuskokwim Health Corporation	1,110

1992

1	Carr Gottstein Foods	3,146
2	ARCO Alaska	2,691
3	Providence Alaska	1,959
4	Trident Seafoods	1,415
5	BP Exploration	1,388
6	Alyeska Pipeline Service Company	1,325
7	National Bank of Alaska	1,153
8	Fred Meyer	1,108
9	VECO Operations	1,038
10	Alaska Airlines	996

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section

8 The Fortune 500

Nearly a third of Trends 100 firms are on this list

ATT/Alascom
 Anchorage Hilton Hotel
 Aramark Leisure Services
 Alaska Regional Health Corp.
 Blockbuster Video
 Burger King
 ConocoPhillips
 Costco
 Federal Express
 Fred Meyer
 Halliburton Energy Services
 Home Depot
 JC Penney
 Kmart
 McDonalds
 NANA/Marriott, Joint Venture
 Nordstrom
 Northwest Airlines
 Pizza Hut
 Safeway Stores
 Sears Roebuck
 Taco Bell
 Tesoro Northstore Company
 United Airlines
 Union Oil of California (Unocal)
 United Parcel Service (UPS)
 Wal-Mart/Sam's Club
 Wells Fargo
 Williams Express

Source: Fortune Magazine

9 With Public Sector Included

The top ten in 2002

Rank	Name of Organization	Employment	Headquarters or Largest Work Site
1	Uniformed Military	17,790	Anchorage
2	Federal Government	16,757	Anchorage
3	State of Alaska	16,593	Juneau
4	University of Alaska	6,822	Fairbanks
5	Anchorage School District	7,061	Anchorage
6	Providence Alaska Medical Center	3,417	Anchorage
7	Safeway Stores/Carrs	3,028	Anchorage
8	Municipality of Anchorage	2,904	Anchorage
9	Wal-Mart/Sam's Club	2,345	Anchorage
10	Fred Meyer	2,251	Anchorage

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section